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Cultural Warning

People of Aboriginal or Torres Strait Islander descent should be aware that this publication contains images of people who may be deceased

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Welcome

Icons

These signs tell you what type an activity is:



Do this activity in a big group.



Do this activity in a small group.



Do this activity in pairs.



Do this activity by yourself.



Do this activity using the internet.

If you are not connected to the internet, your trainer will provide you with another activity.



Do this activity in your workplace.

If you are not in a workplace, your trainer will provide you with another activity.

What you will learn

People enjoy going out to bars, cafés and restaurants for a meal and drinks. The job of a food and beverage attendant is to serve the food and beverages (drinks), but also to give the customers excellent service and an enjoyable experience while they are in your venue.

In this unit you will learn how to:

- prepare for service in a café or restaurant
- welcome and farewell customers
- take orders
- serve and clear food and drinks
- process accounts and receive payment
- close down after service is finished.



1 Prepare for service

Different types of venues

The hospitality industry has many different types of food and *beverage* (drinks) settings such as restaurants, clubs, cafés, pubs and catering operations. The role of a food and beverage attendant depends on the nature and style of the *venue* (the place where something happens). The basic skills remain the same but the style of service will reflect the type of venue.

STYLE OF SERVICE

Counter service

Customer orders and pays at the counter.

Menu is simple, may be on a blackboard or card.

No cutlery is pre-set on tables. It may be collected by the customer.

Food may be carried to the table by the customer or delivered to the table in a casual way.

Includes takeaway food.



Bistro service

A casual style of table service in smaller cafés and bars with cheaper meals. May or may not serve alcohol.

Menu may be on a blackboard or printed with specials on the board.

No cutlery pre-set on tables. May be in a container on the table.



Buffet service

Pre-prepared food is displayed on long tables, kept hot or cold as required.

Table places are set with the crockery and cutlery required for the menu.

Customers pay a fixed price and mainly serve themselves.

Another name is smorgasbord.

Often used for functions.



Table service

More formal service e.g. in a restaurant.

Á la carte service

Menu generally printed and wellpresented. Lists a variety of dishes that are individually priced.

Attendant goes to the table to take orders and deliver food and beverages.

Food is cooked to order.

Crockery, cutlery and glassware preset on the table. Setting is changed as food and drink is ordered.

Table d'hôte

A fixed price meal of set courses. Food is delivered to the table but there is limited or no choice.





Activity 1 Style of service

1.	What style of service does your workplace have?
2.	What kind of menu does your workplace have?

Prepare for opening

Preparing the restaurant before opening for service helps everything to run smoothly. We don't want problems during service.

Food and beverage attendants are responsible for putting everything in place before the restaurant opens. This is your *mise en place*, making sure you have everything you need in its right place.

Learn the language

The French term *mise en place* is often used in kitchens, cafés and restaurants. It means 'put in place' or 'everything in its place', and means making sure that everything is in its place before you start work e.g. equipment and supplies. It is pronounced 'meez on pluss'.

You should check that:

Customers don't want to walk into a dirty restaurant e.g. with grubby toilets, sticky table tops or crumbs on chairs.

So we don't run out of anything during service.

We keep everything we need for service in a waiters' station (or sideboard) e.g. sugar, extra plates and napkins.

It is in good working order
 Nothing is broken, the tables are not wobbly.

Everything is in the right position
 Tables and chairs are placed so customers and staff can walk comfortably between them.

Everything is set

Clean, polished *cutlery* (knives and forks) and water glasses are on the tables.

So customers or staff can't get hurt. Mopped floors are dry, first aid kits are stocked and fire exits are clear.





Activity 2 Mise en place

Can you think of another thing you would look for at each check?

Are things:	Example
Clean?	
Stocked?	
In working order?	
In right position?	
Set?	
Safe?	

Check equipment for service

The following equipment needs to be checked before service to make sure it is:

- clean if not, clean it or replace it before service starts
- working correctly if not, report to your supervisor, get it fixed or remove it
- safe to use if not, report to your supervisor, get it fixed or remove it.

Equipment	What to check		
Glassware	■ Clean		
Water	Polished		
Wine	 No chips or cracks. 		
Beer			
Highball, rock (spirits)			
Cocktail			
Jugs			

Crockery

Plates – side, entrée (small starter dish), main

Bowls - cereal, dessert, salad, soup

Cups and saucers

- Clean
- Polished
- No chips or cracks.



Equipment

Cutlery

Forks - entrée, main, fish, serving

Knives – entrée, side, main, steak, fish, cheese, cake

Spoons – teaspoon, soup, dessert, serving

Other - lobster picks, shellfish crackers

What to check

- Clean
- Polished.



Tablecloths, overlays, napkins and service cloths

Overlays sit over the tablecloth to protect it.

If dirty, you may only have to replace the overlay and not the tablecloth

- Clean
- Pressed with no creases
- No marks or stains.



Table decorations

Flowers and vases

Candles

Placemats

- Flowers are fresh, water is clean, vases are not chipped and are clean
- Candles are new with no wax on holders
- Placemats are clean.



Equipment

Condiments (flavourings on the table for the customer to add to their meal)

Salt and pepper

Oil and vinegar

Butter

Sauces - tomato, bbq, sweet chilli, soy

Relishes, pickles and mustards

Jams, honey, syrups and spreads

Parmesan cheese

What to check

- Containers are clean
- Containers are topped up
- Items are not past their 'use-by' date
- Items are not contaminated by anything e.g. butter in the jam dish.



Buffet or self-serve facilities
e.g. tea and coffee making, toaster

- Machine is turned on, clean and ready to use
- There is enough crockery, cutlery, stocks and napkins for the service period



Equipment

What to check

Menus and wine lists

- Menu boards easy to read and updated
- Table menus are clean, current, and there are enough



Point of sale (POS) equipment

- Working
- Updated with any changes to pricing, specials



Waiters' station

Menus and wine lists

Cutlery, crockery

Napkins or serviettes

Sugar bowls, condiments

Service trays

Toothpicks

- Clean
- Topped up
- Restocked





Polish glassware

Glassware should be polished before going on tables.

To polish glassware:

- 1. Hold each glass over a bucket of hot steaming water. Hold wine glasses by the base.
- 2. Polish with a clean, lint-free cloth. Use one hand to cradle the bowl of the wine glass and polish with your other hand.

Always handle clean glassware by the stem so you don't put finger marks on the bowl.





Polish cutlery

Some cutlery may need to be polished before going on the tables.

To polish cutlery:

- 1. Separate the cutlery into the different types.
- 2. Half fill a container with hot water. Add a little bit of lemon juice or vinegar.
- 3. Take a handful of cutlery. Hold it by the handles, and dip the *service ends* (the end that goes into the customer's mouth) into the water.
- 4. Using a clean, lint-free cloth, polish the cutlery. Don't let your fingers touch the service ends.
- 5. Place polished cutlery with handles together.





Always place polished cutlery on an under-plate when taking it to the table for set up.





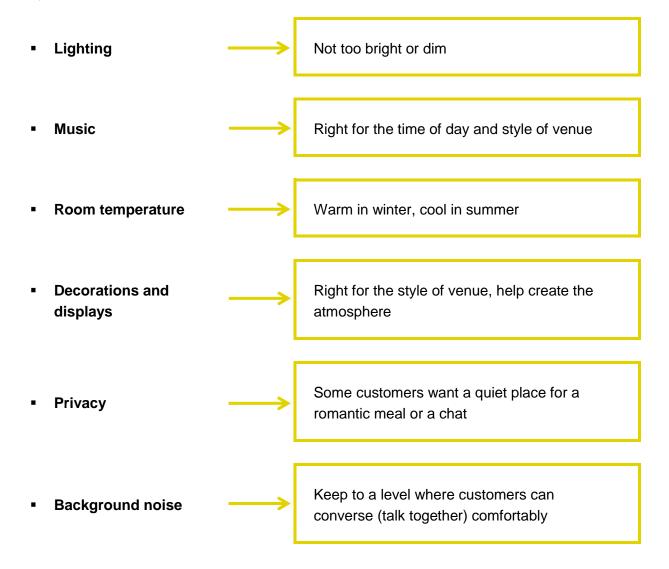
Activity 3 Check your equipment

Discuss these questions together. Then write down your answers.

WI	nat would you do in these situations?
a.	You find some chipped side plates as you are setting tables.
b.	The waiters' station has only one spare salt and pepper set.
C.	The menu board still has yesterday's chicken and salad special written on it. The café is about to open.

Environment

The *environment* is the look and feel of the room. The restaurant needs to look and feel inviting to the customer, with a comfortable and enjoyable atmosphere. This can be affected by:



If a customer asks for any of these to be changed and you feel unsure, ask your supervisor.

Your supervisor will check the restaurant to make sure it is ready to open its doors and welcome customers. If it is not ready, then the food and beverage attendant will need to fix it.

Reservations

A *reservation* is when a customer pre-books a table for a particular day and time. The customer needs to provide this information:

- number of customers
- arrival time
- special requests e.g. window seat or quiet table
- any special needs e.g. highchair for a baby, pram access or wheelchair access (they can get in ok), or cake and candles for a birthday.





Activity 4 Taking reservations

Look at the bookings in a restaurant diary on the next page. Then talk about the questions below.

vvny do	o you need to get the person's full name?
Why m	night you need a mobile number?
Why do	o you need to note if there are children in a group?
Why is	an ETA important?



Wednesday 30 JUNE Dinner

Name Ask for the full name.

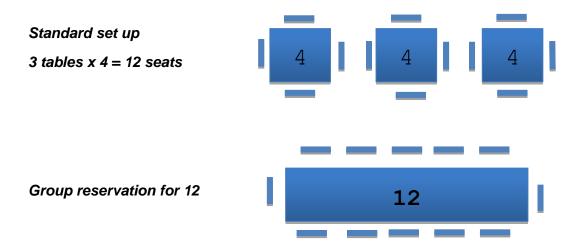
Name	Contact	Pax	ETA	Table	Special requests
David Anderson	0461 200 300	2	7.00 p.m.	3	Window
John Hill	9234 6728	4	8.30 p.m.	1	
Raj Ghimir	0411 117 711	3	6 p.m.	2	Birthday
Debbie Bennett	9888 5678	2	6.00 p.m.	6	Quiet table
David Smith	0461 915 443	5A 1C	8 p.m.	4	Highchair
Natalie Bowman	0412 676 253	2	6 p.m.	1	Window
Esther Reed	0422 989 002	4	8 p.m.	6	Nut allergy
Beth Summers	0413 332 190	2	8 p.m.	7	
George Kumar	9023 5645	5	7.30 p.m.	8	Front table

Set up the restaurant

For each service, the restaurant must be set up according to the reservations.

If there are no reservations, then the restaurant can be set up in its standard or 'normal' way.

For example, normally the restaurant may be set up in tables for 4 people. On Saturday night they have a reservation for a birthday party of 12 people. So they put three tables of 4 together to make one table for 12.



A floor plan

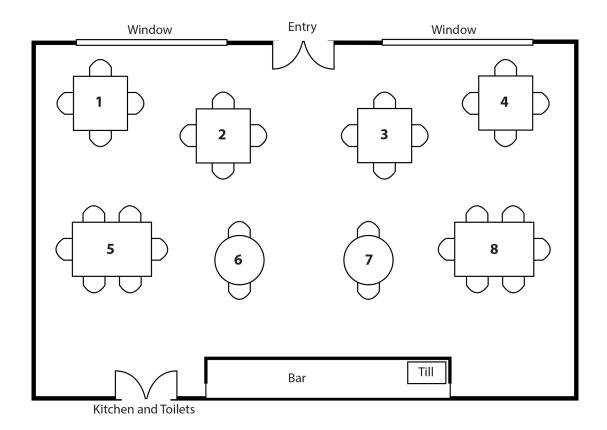
A floor plan is a map that sets out how the restaurant is to be set up. It shows:

- which customers are sitting at which tables
- which tables are put together based on the reservations
- which tables are free to be sold if a customer walks into the restaurant without a reservation.



A floor plan considers:

- location of entrances and exits
- location of toilets
- location of things that can't be moved e.g. stairs and pillars
- space needed for customers and staff to move around comfortably and safely
- clear access to emergency exits.



In restaurants, a floor plan is created for every service.

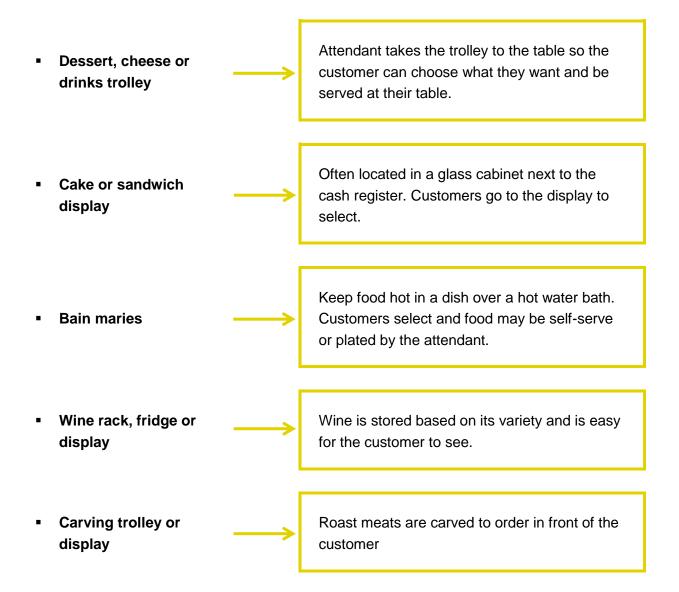
In a café or bistro, floor plans are not used as customers sit at a free table of their choice. Often only large groups can make a reservation and then a 'Reserved' sign is placed on the table.

Display food and beverage items

Some venues display their food and beverage items for the customer to see, for example:

- café may display cakes, cookies, sandwiches
- buffet displays hot and cold food items, and customers can often self-serve.

Food and beverage items can be displayed in different ways, for example:







Presentation

If food is attractively presented, customers are more likely to be tempted to buy it or buy more of it, and sales will increase. You should check regularly that food displays look inviting at all times or customers may lose interest. Presentation and colour is important.

Food displays should also be:

- clean and *hygienic* (with no germs)
- regularly restocked
- easy for the customer to locate what they want e.g. separated into hot foods, salads and desserts.





Legal requirements

All venues must follow the laws about preparing, serving and storing food. Also when displaying food, you are legally required to:

- use separate utensils (tools for preparing food) and serving cutlery for each item on display
- keep hot food above 60°C
- keep cold food below 5°C
- not top up containers of food but replace them when they run low or run out
- keep display units clean during service and clean them at the end of every service period
- follow personal hygiene practices when handling food e.g. washing hands and wearing gloves. You have learnt about these already.





Activity 5 Check some food displays

Visit some food venues in your area. Observe their food and beverage displays. Make some brief notes about them in this table.

Questions	Venue 1	Venue 2	Venue 3
What kinds of food are on display? e.g. cold, hot, drinks, sandwiches, salads, buffet			
Is the display clean and attractive? If yes, what do you like about it? If not, how could it be improved?			
What food hygiene practices are staff using? e.g. gloves, tongs, hand washing			

Section summary

Now you have completed this section you should have developed the following skills and knowledge.

Tick each box if you are satisfied that you have those skills and knowledge.

Identify different styles of service.
Check and prepare furniture for service.
Check and prepare equipment for service (mise en place).
Make sure the venue environment is comfortable.
Take reservations.
Set up furniture to match reservations, using a floor plan.
Display food and beverage items safely and attractively.

Notes			

2 Sequence of service

The sequence of service is the order we do things in for the customer. The sequence starts from the moment the customer walks into the restaurant and ends the moment they leave. Following the sequence of service makes sure that every customer gets the same excellent level of service. Here is a basic sequence of service. Each venue may have its own version.

Sequence of service

- 1. Welcome and seat guests.
- 2. Lap guests, serve water.
- 3. Present menus and wine list; explain menu including specials.
- 4. Take food /drinks order, top up water, remove menus.
- 5. Serve drinks.
- 6. *Correct the cover* if necessary (change the table setting for the food ordered).
- 7. Run entrées.

3 minute check

- Clear entrées and any unwanted or unused cutlery and crockery; top up water, ask about more drinks.
- 2. Run main course.

3 minute check

- 1. Clear main plates, side plates, salt and pepper shakers.
- 2. Give dessert menus, top up water.
- 3. Take dessert, coffee and drink orders.
- Correct cover for dessert, serve dessert and drinks.

3 minute check

- 1. Clear table of everything not being used. Ask if guests want anything else.
- 2. Prepare and present guest with the account.
- 3. Accept payment.
- 4. Farewell guests.



The 3 minute check

About 3 minutes after you serve food, you should return to the table and check that the customer is happy with everything. We call this the *3 minute check*. If the customer has not started eating after 3 minutes, wait until they start eating.

Check to see if guests:

- are happy with their food
- require a refill of their drink
- need glasses or tableware removed
- need your attention for something else.



The 3 minute check gives customers an opportunity to tell you if:

- there is something wrong e.g. their steak is not cooked as they ordered, or the food or coffee is cold
- they would like to order something extra e.g. a salad or another drink.

If there is a problem:

- apologise to the customer (see the section *Dealing with problems* later in this workbook for more information on apologising)
- organise a solution quickly
- make sure any replacement item is up to standard
- check the customer is happy this time
- pass this feedback on to the kitchen and your supervisor straight away.



Activity 6 The 3 minute check

Your trainer will organise this activity.

In pairs, practise making a 3 minute check for these items. If there is anything wrong, apologise to the customer. Take turns being the customer and the food and beverage attendant.

Welcome customers

You should welcome customers at the door with a big smile. This gives the customer a good first impression of your venue.

Check if they have a reservation or not.

Escort them (walk with them) to their seats.







Activity 7
Welcome customers

DISCUSS - How do you greet customers in your restaurant?



Activity 8
Seating

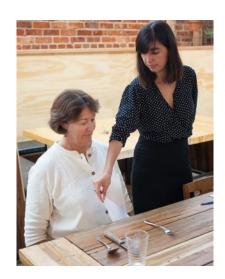
A group of four customers walks into your restaurant. They have a reservation and have requested a window seat. However, they have not been allocated a window seat and there are none available.

What will you do? Discuss together.

Seat and lap the guests

Help the customers get seated and *lap* them from the right hand side. Lapping means:

- unfold the napkin
- refold it into a triangle
- hold it on one corner and place it across the customer's lap.



Present the menu and drinks list

Always present from the right hand side.





Mention any drinks specials or changes to the drinks list.



We have a cocktail special tonight – a martini made with fresh raspberries. It's really refreshing.

- Offer water still, tap or mineral.
- Leave the wine list on the table so the customer can order wine when they order their food.

Provide information to customers

As a food and beverage attendant, you have to sell a product. The customer will expect you to be able to answer their questions and tell them things that will help them select food and beverages that they are happy with. They may ask for your *recommendations* (what you think is good) and suggestions.

Be patient (take your time) and polite when answering a customer's questions.

TIP

You are in the business of selling the restaurant's product. Use descriptive words to make the food and drinks sound more inviting.

Refreshing	Fresh	Velvet
Creamy	Gooey	Delicious



Often the kitchen will offer staff a taste of a new dish so they know what they are talking about and be able to make recommendations to the customer.



Activity 9 Answering customer questions

What else might customers want to know?

Can you think of other questions to add to the right hand column below?

Area of information	Customers might ask
Menu choices, specials and availability	What is the soup of the day? What vegetables are with the lamb?
Information about a dish e.g. ingredients, serving size and menu terminology (specialist words)	What is 'jus'? If we order quail, will it be enough for 2 of us? How long will the Moroccan casserole take to cook?
Information about the local area or tourist attractions	We've just arrived here – what would you suggest we do tomorrow? How far is the train station?
Customer facilities	Could I use the telephone?

TIP

If you are not sure of the answer to a question, say to the customer, "I'll find out for you".

Ask the chef or your supervisor immediately and pass on the answer to the customer promptly.

Never give a customer wrong information.

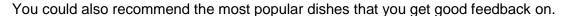
Make recommendations

This can be tricky. Not everyone likes the same kind of food.

Start by asking the customer questions. Try to find out some information so your recommendations are based on the customer's needs:

Are you very hungry?

- Do you want a large or small meal?
- Do you like spicy food?
- Do you prefer red or white meat?
- Do you want to be adventurous?



Sometimes the kitchen asks staff to recommend a dish, perhaps because:

- they have leftover stock that needs to be used
- they have bought some produce on special or that is hard to find
- they use seasonal produce so the menu changes a lot.



Activity 10

Making recommendations

- 1. Can you think of a reason why you should not tell the customer what you like?
- 2. Why should you be careful about recommending popular dishes?



Activity 11

Describing menu items

Practise providing information about menu items to a customer. Try to use describing words.

Your trainer will organise this activity for you.



Correct the cover

A *cover* is a place setting at a table. When a customer makes an order, you may need to change the setting, for example:

- if a customer orders soup, you add a soup spoon to their setting
- if a customer orders steak, you replace the table knife with a steak knife.

This is called *correcting the cover*.

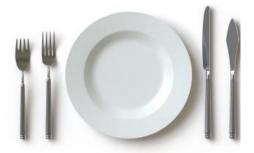
Where does the cutlery go?

Think of the order the food comes out in: first entrée, then main.

The customer uses the cutlery on the **outside first**. So place the entrée cutlery outside the main cutlery.



A table d'hote setting with a steak knife and dessert spoon



An á la carte setting with fish knife and fork

Learn the language

À la carte is a French term meaning 'according to the menu'. It means a menu of items priced and ordered separately.

Provide glassware and serviceware

Depending on what the customer has ordered, you may need to provide more glassware and *serviceware* (utensils to serve food) during the meal.

Glassware

Most set tables have a wine glass and perhaps a water glass. Once customers have ordered drinks, you may need to:

- remove glasses that are not needed
- place any needed glasses.

For example:

- if the table does not want wine, you would remove the wine glasses
- if a customer orders a beer, you place a beer glass at their setting.

TIP

- Always use a tray when removing or replacing glasses at a table.
- Remove or replace glasses from the right hand side so you don't have to lean across the customer.

Serviceware

Your venue will train you in the service cutlery and/or crockery needed for each dish share or side dish. Some examples are:

- a side dish of vegetables would need a fork and spoon to serve them with
- a sauce or gravy may be provided in a sauce or gravy boat.







Activity 12 Correcting the cover

How would you correct the cover for the following orders?

What extra cutlery would you need? Would you remove or replace any cutlery? Ask your workmates or supervisor, or search on the internet if you need help.

The customer orders:	How would you correct the cover?
 Prawns for an entrée 	
 Caesar Salad for an entrée 	
 Tomato soup for an entrée 	
 Spaghetti Bolognese for a main course 	
 Steak for a main course 	
 A whole snapper for a main course 	



Section summary

Now you have completed this section you should have developed the following skills and knowledge.

Tick the box if you are satisfied that you have those skills and knowledge.

Follow the sequence of service.
Make the 3 minute check.
Welcome and seat customers.
Provide information to customers.
Answer customer questions on menu items.
Correct the cover.

Notes			

3 Take and process orders

When you take a customer's orders it must be:

- accurate (all details are correct)

 so the kitchen doesn't cook the wrong food
- legible (easy to read) so the kitchen can read the order properly.

There are different ways to take an order.

Order method

1. Remember the order

- Positive impresses the customer
- Negative risky because you might forget something

2. Write the order on an order pad

There is usually a carbon copy. The original docket goes to the kitchen and the copy goes to the cashier.

- Positive there is more than one docket in case one goes missing
- Negative can be messy and hard to read



3. Electronic order

A hand-held device that sends the order straight through to the kitchen

- Positive docket is instantly at the kitchen
- Negative can feel impersonal when used at the table



What are orders used for?

An order:

- tells kitchen or bar staff what to prepare
- tells service staff if they need to correct the cover e.g. put out a steak knife
- tells service staff who is eating or drinking the items ordered so they can take it to the correct customer
- tells the person at the register what to put on the account.

If the order says 'Fish - 1', you can take the fish to the correct person. Don't 'auction the food' by asking "Who is having the fish?"

Take orders

Ste	ep	Explain
1.	Watch customers so you know when they are ready to order.	They may have the menu closed in front of them.
2.	Take the order from each customer's right hand side.	
3.	Record the order accurately. Use only approved abbreviations.	Instead of writing 'chicken', your venue might write 'chix'.
4.	Make recommendations and suggestions if asked.	
5.	Number each guest on the order. Your venue will have its own method for identifying the position numbers.	The guest sitting closest to the front door may be number 1. Number 2 is the next person clockwise (the direction of hands on a clock), and so on.
6.	Leave a space and draw a line on the docket between entrées and mains.	This tells everybody there is a break in between the two courses.
7.	Repeat the order back to the customer.	This is your last check for correctness.
8.	Place the order with the kitchen.	

The docket

A docket generally has all these things on it:

Ite	m	Why write it down?
1.	The time the order is taken	We know how long customers have been waiting for food.
2.	Who takes the order	If the kitchen needs to ask a question about the docket they know who took the order.
3.	The table number	We know who ordered the food and who to give each item to.
4.	The number of customers at the table	We can compare this to the number of dishes ordered so we can see if there are more people than dishes. We may have missed something.
5.	The docket number	This is a control number. Later we can see how many tables we did in a service period or refer to a particular docket.
6.	The number of each dish ordered	Helps the kitchen organise its preparation and check meals going out.
7.	The description of the dish ordered	Venues have a short way to write each dish so it is quick to write down and easy to read in the kitchen.
8.	Any special requests	These must be clearly written so the kitchen knows exactly what the request is.
9.	The position number of the customer who ordered a dish	On the right hand side of the docket. Used by the food and beverage attendant to give each dish to the person who ordered it.



Activity 13 Reading a docket

Look at the docket on the next page. Can you see each of the 9 items listed?

	Time of Waiter Table No. of Docket order number customers number				
7.3	7.10 pm JA 6 4 01623				
1	Prawi	Prawns (sauce on the side) 2			
1	Soup	Soup 3			
2	Tart 1 4				
1	Pasta 1				
2	Steak R x 1 2				
	M x 1 4				
1	Salmon 3				

Mark these things:

- 1. Time the order was taken
- 2. Who took the order
- 3. Table number
- 4. Number of customers at the table
- 5. Docket number
- 6. Number of each dish ordered
- 7. Description of the dish that has been ordered.
- 8. Any special requests
- 9. Position number of the customer who ordered the dish

Everything above the line is the entrée and everything below is the main course.



Activity 14 Writing a docket

Four customers arrive at 7.30 p.m. and sit on Table 1. This is their order:

Position 1:	Entrée – Prawns	Main – Salmon
Position 2:	Entrée – Soup	Main – Steak rare
Position 3:	Entrée – Cheese tart	Main – Pasta
Position 4:	Entrée – Prawns	Main – Steak medium

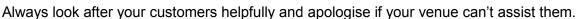
Write it on the docket below. Make sure the kitchen can read it. If you make a mistake, ask your trainer for another copy of the docket.

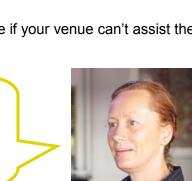
	TH	E GUMS CO RESORT			
Time of order		Waiter	Table number	No. of customers	Docket number 01624

Special needs customers

Some customers have special needs, for example:

- people with a disability may need easy access to the doorway or toilets, or space for a wheelchair
- people with children or babies may need a highchair or somewhere to place a pram
- people with special dietary needs e.g. gluten intolerance or allergies may need advice about menu items.







I'm awfully sorry ma'am – we don't have a disabled toilet here.



Customers sometimes make special requests, for example:

- to have a main size portion (serve) of an entrée dish
- to have a long break between courses
- to be served quickly as they are in a hurry
- to have no sauce or extra sauce on a dish.

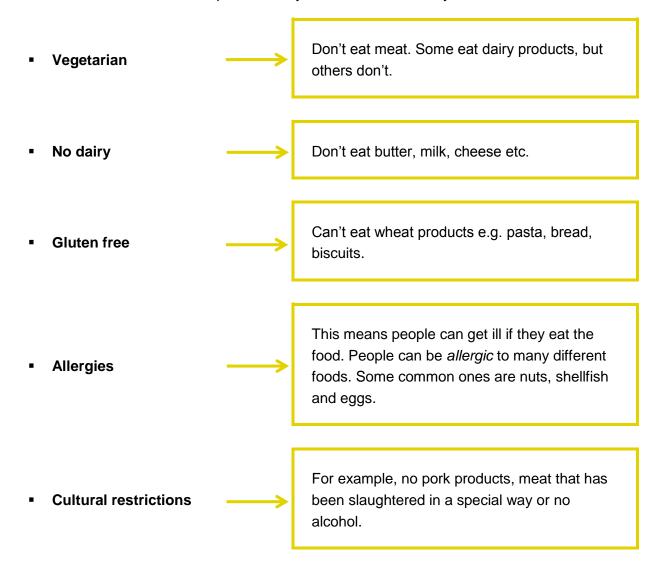
You must write all these requests accurately and clearly on your order. Sometimes you may have to advise a customer that their request can't be met.





Special dietary or cultural requirements

There are also a number of special dietary needs customers may have.



If a customer has a special request or dietary need, you must tell both the kitchen and your supervisor about it. There may be health effects for the customer, so you must:

- make sure you actually do what the customer has asked
 OR
- tell the customer clearly that you can't meet the request.

Note on allergies!

Allergies can be fatal, so always treat a customer's request seriously.

Check ingredients with the chef if you are not sure.



Activity 15 Special dietary needs

Find out some information about the following special dietary needs.

1. Halal	It is: Religious/ Health-based/ Personal choice? What can the person eat or not eat?
2. Kosher	It is: Religious/ Health-based/ Personal choice? What can the person eat or not eat?

3.	Vegan	It is: Religious/ Health-based/ Personal choice? What can the person eat or not eat?
4.	Lactose intolerant	It is: Religious/ Health-based/ Personal choice? What can the person eat or not eat?

Process the account and receive the payment

After you take an order, you give the hard copy to the cashier or it is automatically entered into an electronic system. This creates the *account* (the list of items bought and their cost).

If the customer orders more food and beverages, these are added to the account until the customer is ready for their bill.



ALWAYS CHECK AN ACCOUNT to make sure it is accurate:

- the customer will be unhappy if they are overcharged for anything
- the restaurant will be unhappy if they miss any items and undercharge.

Guidelines

When presenting the account to customers:

- check the account is accurate first
- don't give the account to the customer until they ask for it
- give the account to the person who asked for it
- don't wait at the table for them to pay deliver the account, then leave.



Process the account

Customers can pay in different ways.

Cash	Processed at the register. The customer may have the exact money or you may need to give change.
EFTPOS	This stands for 'electronic funds transfer at point of sale'. This is an electronic system for debit cards.
Credit card	Visa, MasterCard, AMEX (American Express) or Diners Club. There may be a credit card surcharge (extra cost) that the customer pays for using a credit card e.g. 2.5% added to the total amount owing.
Voucher	Pre-paid e.g. a gift voucher.
Cheque	Rarely accepted these days.
Charge to a company account	A company may have made an agreement with the restaurant to be invoiced later.

Always follow your venue's policy for processing accounts.



Tips

Always follow your venue's policy for what to do with tips.

Sometimes tips are pooled and then divided up between staff later. Or they may 'belong' to the staff member who served that customer.



TIP

If the customer is paying cash and you have to give change, count it out to them one note or coin at a time.



Activity 16 What would you do?

You have just processed a customer's account for \$200. They are paying by credit card but the card has been rejected.

Section summary

Now you have completed this section you should have developed the following skills and knowledge.

Tick each box if you are satisfied that you have those skills and knowledge.

Take and record orders accurately and legibly on a docket.
Use the ordering system.
Tell the kitchen about any special requests or dietary requirements.
Process accounts and receive payment.
Take and record orders accurately and legibly on a docket.

Notes				

4 Serve and clear food and drinks

Collect food and beverages

The food and beverage attendant who takes the food from the kitchen to the customer is called a *food runner*.



The part of the kitchen that you collect food from is called *the pass*. It is where the kitchen 'passes' the food to the floor staff.

Drinks are generally collected from the bar.

Pick up food and drinks promptly from the pass or the bar. This makes sure that:

- hot food stays hot
- cold food does not become warm
- drinks don't separate
- sauces don't get a skin on them
- the customer does not wait too long.

The longer food and drinks wait to get to the customer, the more they lose their quality.

You place TWO copies of the docket in the kitchen. The chefs keep one and they put the other one on the pass with the prepared food. You can look at this copy of the docket and see:

- what the order is
- where it is to go
- how long the customer has been waiting
- which customer has ordered each dish.

Check for accuracy and presentation

The food runner checks food on the pass against the docket for these things:

- Is everything on the docket on the pass?
- Does each dish match the docket e.g. special requests, rare steak?
- Is the plate clean?
- Do similar dishes look the same?
- Is hot food hot and cold food cold?
- Does the dish look good? Does it look as it normally does?
- Is it garnished (decorated) correctly?

If the answer to any of these questions is NO, then don't take the food out **and** tell the chef immediately.

Safety

Sometimes plates can be very hot. The chef puts hot food on a hot plate so it stays hotter for longer. So you will have to carry hot plates to the table.

Use a service cloth to carry hot plates so they don't burn your fingers and wrists.

Some venues use a large tray for hot plates.

Don't carry more than you are capable of carrying.

Don't overload your drinks tray.



Hygiene

Hygiene means being clean.

Remember what you learned about cross-contamination and safe food handling practices in in the units SITXOHS002A Follow workplace hygiene procedures or SITXFSA101 Use hygienic practices for food safety.

- Never place your fingers on food or on the main part of the plate.
- Never place your fingers on the rim or the top half of a glass.
- Keep your hair tied back.
- Follow the personal hygiene rules.





The top half of the glass is for the customer – the bottom half is for staff.





Activity 17 Safe food handling

W	hat personal hygiene rules can you think of?
_	

2. Look at the three hygiene rules below. What could happen if you don't follow each one?

Hygiene rule	What could happen if you don't follow it?
Never place your fingers on food or on the main part of the plate.	
Never place your fingers on the rim or the top half of a glass.	
Keep your hair tied back.	

Load a drinks tray

Never carry trays with two hands or just by the edge or rim.

Always sit the drinks tray on your left hand so you can serve the drinks with your right hand. Carry the tray with your left hand spread and flat under the tray.

Use your right hand to balance the tray if you feel you are losing control of it.



When loading a tray:

- place the heaviest glasses in the middle of the tray
- place the tallest glasses at the back, nearest your body
- place the small or light glasses around the edge of the tray.

Sometimes you might load your tray according to the order in which you will unload it at the table. If you do this, then just be careful not to overload your tray.

TIP

It is better to make two trips to the table than drop your tray or struggle with it.



Activity 18 What would you do?

Discuss your answers with the group.

You ch missin	neck an order that the chef has put on the pass. One portion of prawns is ag.
An ord	der is ready to be picked up from the pass. One of the plates has a finger m
	ave been busy and see an order of drinks sitting at the bar. You notice the vivial squeezed orange juice and the mango smoothie have started to separate
	rrive at the table carrying three steaks – the docket says there is one rare, m rare and one medium. You realise you don't know which steak is which.
	neck an order that the chef has put on the pass. The docket says 'sauce or out the sauce is <i>on</i> the fish.

Two plate carrying method

As a professional food and beverage attendant, you should use the correct *technique* (way of doing things) for serving and removing plates. This is the 'two plate carry'.

STEPS

 Hold the first plate between your thumb, index finger and the middle finger of your left hand.



Place the second plate above the first plate, supporting it with your fourth finger, your little finger and the base of your thumb and forearm.



3. Carry a third plate in your right hand.



- Carry plates away from your body.
- Keep your shoulders back, stand up straight and relax your arms.
- If plates are hot, use a service cloth.

TIP

If you want to give plates to customers in order around the table, check the customer table position before you pick up the plates.

The FIRST plate you pick up in your left hand will be the LAST plate you put down.

Serve food

Follow the guidelines below for serving all food - entrees, mains, desserts or side dishes.

Guidelines

Serve from the customer's right hand side.

Make sure the dish is placed in front of the customer so the main item on the dish is closest to the customer.



Always announce the dish so the customer knows they are getting what they ordered.

Don't 'auction off' the food (call out the dish to see who asks for it). You will know who is having each meal by the position number on the docket.



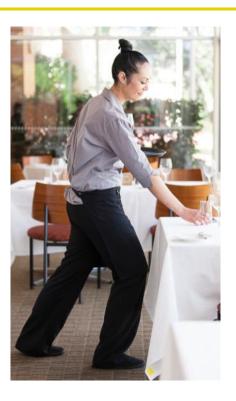


Who's having the fish?



TIP

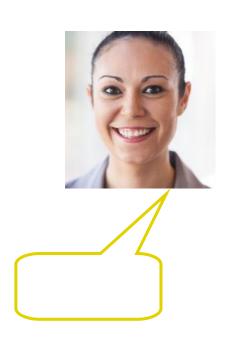
Step forward and bend your knee when placing items in front of the customer. This will protect your back from strain.



Serve beverages

Guidelines

- Serve from the right hand side.
- When serving from a drinks tray, bend your knees and not your back. This will stop your tray from sloping forward and drinks spilling or falling on to customers.
- Stand up straight with your shoulders back.
 Carry the tray at waist level, not touching your body.
- Announce drinks as you place them in front of the customer.
- When unloading your tray, hold it slightly away from your side so you don't knock it as you stretch out.





Activity 19 Serving correctly

Practise the serving techniques below. Get someone to take photos or a movie of you so you can see what you are doing right and how you can improve. Ask your trainer for help with your technique:

- carrying two plates
- carrying three plates
- carrying two plates and a bowl
- carrying two bowls and a plate
- carrying and serving from a tray of drinks.

Deal with problems

Sometimes there are *delays* (something is late or slow) or problems with the food or drinks. If this happens:

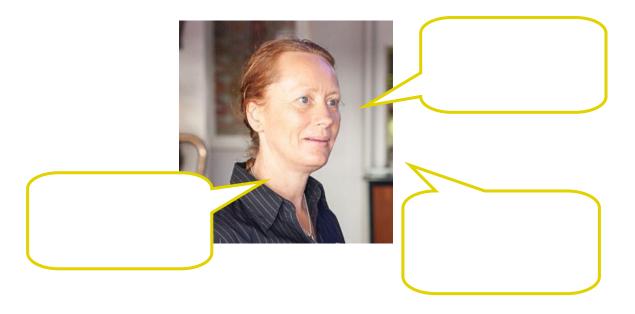
- find out what the problem is check with the chef, your supervisor or a colleague; find out how long it will take to fix it
- let the customer know there is a problem and how long it will take.

Apologising to a customer

When apologising to a customer:

•	Be genuine	Show concern and understanding of their feelings.
•	Be brief	Don't make excuses. The customer does not want to know whose fault it is, they just want it fixed.
•	Give a time for correcting the situation	Now shortly as soon as possible When another bottle is brought up from the cellar.

Here are some things you could say.



TIP

If you can't fix the problem or the customer is not happy after you talk to them, get your supervisor IMMEDIATELY!

"I'll contact my supervisor at once."



Activity 20 Dealing with problems

Discuss these problems and write down some things you could say and do.

Problem		What would you do? What would you say to the customer?
1.	A lot of orders went to the kitchen at the same time, so it may take a little longer for food to be served.	
2.	A customer has asked for a chicken salad. This is not on the menu.	
3.	A customer has ordered a whole grilled fish but you didn't tell them it would take longer than the other meals.	
4.	Table 5 have complained about their drinks not arriving. You realise you forgot to put the order in.	
5.	You took an order to another table by mistake.	
6.	The kitchen cooked all the steaks well done, so one has to be replaced.	

Remove used items

How do you know when a customer has finished eating?

The common sign is when they put the knife and fork *parallel* (side by side) in the centre of the plate. This generally means the plate can be cleared.

Other signs are the customer's body language (sitting back, hands folded on lap) and how much food is left on the plate.

Normally you wait for everyone at the table to finish eating before you clear the table. However, in a café you can clear plates as each customer finishes.



Always check before you start clearing.



If a group orders some food to share, the plate goes in the middle of the table. When this is finished, clear that plate immediately to give the customers more space.

There are different methods for clearing tables, so follow your venue's rules.

Guidelines

- Clear all plates, bowls and cutlery. Leave unusually shaped or heavy plates until last.
- Clear any unwanted items e.g. salt and pepper shakers, butter and sauces.
- Remove any unused glassware using a tray.
- Dust away any crumbs on the table with a cloth or a small brush.

Method for clearing

Clear from the right hand side, unless you can't reach.

Start with the guest who has the most food or scraps left on their plate.

First plate

1. Pick up the first plate and cutlery with your right hand. Then put it in your left hand.



- 2. Put the end of the fork handle under your thumb so it can't fall.
- 3. Slide the knife, cutting end first, under the fork so it can't fall.



Second plate

4. Clear the next guest's plate. Put the second plate over your left arm balancing it on your thumb, fourth and little fingers. Scrape any food scraps onto the first plate. Scrape away from the customer.



5. Place the next fork and knife on the first plate. Secure the knife by sliding it under the forks. Place the second fork parallel to the first fork (beside it).



Continue this process until the table is cleared.

Cleaning

As you clear a table, you need to take the dirty items to the kitchen or bar. Your venue will have a place for dirty items.

Sometimes there is another staff member to clean them. At other times, you will need to place items in the dishwasher or glass washer, polish them and put the items away in their correct place.

Even if something looks like it has not been used, it must still be cleaned. You can't take a chance that it has not been touched.





Activity 21 Dirty items

- 1. Where do you put the dirty items you have cleared from tables?
- 2. Who puts dirty items in the dishwasher or glass washer?





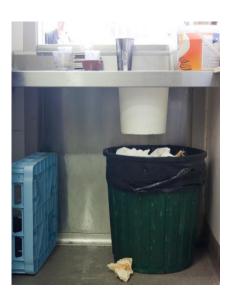
Dispose of leftover food

The kitchen is responsible for dealing with food that has not been served.

All leftover food that is cleared from tables MUST be *disposed of* (got rid of). It can't be reused in any way.

The only items that can be re-used are things in containers e.g. salt and pepper in shakers, sauces and jams in bottles or jars, and butter or sugar in packets.

Used cooking oil is a *hazardous* (dangerous) waste. It must be disposed of in a way that protects the *environment* (land, air and water). It must never be poured down a sink or a gully trap, put into storm water drains or thrown out with normal rubbish. It must be collected in a special kitchen grease trap and taken away by a licensed company.



Dispose of other waste

Disposable or single-use items MUST be thrown out after use, for example:

- drinking straws
- paper serviettes
- plastic cutlery
- cardboard pizza boxes
- takeaway coffee cups
- plastic or cardboard takeaway containers.



Recycle waste

A lot of hospitality venues now *recycle* some of their waste. This means the material may be used again in another way e.g. the paper waste may be broken down and made into cardboard again.

The following kitchen and venue waste can be recycled:

- paper and cardboard takeaway containers, packaging and boxes
- plastic soft drink, juice and milk bottles, and packaging
- glass bottles and jars
- cans food and soft drink
- food scraps that can be *composted* (put in a container to rot down into fertiliser) plant-based food, including bread, pasta and rice.

Your workplace probably has recycling rubbish bins, where you put bottles and cans in one bin and food scraps in another. There may also be a separate bin for paper and cardboard.



Recycling

Recycling means re-using something in another way.

It is good for the environment because it reduces the number of new things that must be manufactured and there is less rubbish sent to the tip.





Activity 22 Disposing of leftover food and waste

venue recycle?

Farewell customers

You serve your customers until they leave the venue. It doesn't matter who the customer is or how much money they have spent – you should thank and farewell each customer.

You could smile and say:

Thank you! I hope you enjoyed your meal.
We look forward to seeing you again.



Thank you! I hope you had a good night.
We hope to see you back soon.

Your final words to a customer can leave a lasting impression and may affect whether they want to come back or tell others to come.

As part of farewelling customers, you might also:

- pull out their chair
- escort (walk with them) them to the door
- open the door
- help them with bags, baby prams or any bulky or awkward personal items
- help with jackets, coats and umbrellas
- call them a taxi.

Your venue will have its own procedure for farewelling customers.

TIP

Thanking and farewelling the customer is more important than greeting the customer. It is the last thing they remember.



Activity 23 Farewelling customers

Practise thanking and farewelling customers.

Your trainer will organise this activity.

Section summary

Now you have completed this section you should have developed the following skills and knowledge.

Tick each box if you are satisfied that you have those skills and knowledge.

Collect food and beverages from the kitchen or bar.
Check food and beverages for accuracy and presentation.
Serve food and beverages courteously and to the correct person.
Load a drinks tray.
Use the two plate carrying method.
Check customer satisfaction and deal with any problems.
Remove used items correctly.
Dispose of leftover food and recyclable items.
Farewell customers.

Notes			

5 Close down after service

At the end of service the room must be cleared and cleaned so it is ready to go for the next shift or day.

End of service tasks

The end of service procedure could include these tasks:

- debrief (talk together about what happened) with staff to discuss what went right and what went wrong, and to allocate closing down tasks
- strip tables and move them back to their standard position
- read the register/POS terminal and reconcile the takings (count the money and check the amount is the same as on the dockets)
- check stock levels and order stock
- restock shelves and fridges
- store furniture e.g. put chairs upside down on tables or move outside tables inside
- wipe menus and wine lists, and check for damage
- clean and restock bar area
- clean and restock waiters' station
- clean and restock coffee machine
- clean and restock salt and pepper, sugar and other condiments
- polish cutlery, crockery and glassware
- sweep and mop floors
- clean and restock toilets
- turn off electrical items e.g. music, air conditioning and lighting.



Work safely

Always follow your venue's procedures and work safely.

Some tasks can be hazardous, for example:

- handling cash
- using chemicals
- handling broken or damaged items
- using electrical equipment.



TIP

Don't count cash out in the restaurant or café. Do it in the office or a back of house area.

Store items correctly so no one can get hurt.

If an item is damaged, remove it from the area and report it to your supervisor immediately.



Activity 24 End of service tasks

Look at the end of service checklist from the Blue Gums Restaurant on the next page. Then talk about and answer the questions below.

- 1. What are two other end of service tasks you do in your venue? Write them into the checklist in the blank spaces.
- 2. Sandra dropped a glass jug when she was unloading the dishwasher. She swept up the pieces and put them in the bin. She was not hurt.
 - Write a note for the manager in the *Notes* section.
- 3. When you are moving the tables and chairs, you notice that a chair at Table 3 wobbles a bit. You place it out the back but now the table is one chair short.
 - Write a note in the Comments column for the next shift.



DINNER END OF SERVICE CHECKLIST DATE: WED 30 FEB				
TASK	NAME	DONE	COMMENTS	
Return tables and chairs to standard floor plan				
Wipe over table tops and chair seats with vinegar spray				
Wipe over servery and ledges				
Top up coffee cups, saucers, teaspoons in bar				
Top up plates on servery				
Collect and check serving trays, serving cloths, food covers				
Sort cutlery				
Polish cutlery				
Polish glasses				
Take glasses and jugs from dishwasher and put on shelf				
Check phone is diverted to manager				
Count till, record in cash book, top up change				
Turn off:				
□ lights				
□ air conditioning				
☐ glass washer				
□ music				
Flip Closed sign				
Notes (damage, incidents):				

Prepare and set up for next service

The venue may also require end-of-shift staff to prepare and set up for the next service, or this may be done by the next shift of staff before they open. End-of-shift staff may be required to:

- fully set up e.g. do a full clean and set up after lunch service so the venue is ready to open for dinner
- partially set up e.g. clean and return furniture to standard position, but table set up is done by the next shift according to bookings
- **not set up –** the entire set up is done by the next shift.

This depends on your venue's procedures, the time of day and the bookings. If there is a large booking you may need to rearrange the restaurant and put tables together.





Debrief with colleagues

At the end of service, when all customers have gone, many venues hold a short meeting for about 10 minutes. This is sometimes called a *debriefing*.

Staff talk together about things that happened during the service (*review*) and look at what went well and what areas need to be improved (*evaluate*).





Activity 25 Restaurant debriefing

Listen to what Jay, the supervisor, says to his staff at the debriefing.

Then answer the questions on the next page.

Thank you everybody for a good service. Everything went smoothly, the food came out on time and it was a good standard. Well done kitchen! We had some good feedback from customers.



Can we just talk about a couple of service issues?

Don't forget to offer people the choice of still, tap or sparkling water. We want to give the customer as many options as we have, as well as trying to sell our products.

Also, remember to announce the food when you place it in front of the customer. This lets them know that they are getting what they ordered.

Tomorrow we're going to sell the Pepper Tree Shiraz at \$5 per glass, so suggest it to customers. We need to get rid of stock.

Does anyone have anything else they want to discuss? Once again it was a good service, so well done everybody. Have a good night.

Restaurant debriefing

I ISTAN TA V	your trainer	read alolic	I What Jav	v said andii	t the ev	anına e 1	SERVICE
	your trainer	i caa alouc	i wilat day	y Jaia abou		51 III I <u>9</u> 5 1	3C1 V1CC.

1.	What are the two main service issues Jay mentions?
2.	What compliments does Jay pass on to staff?
3.	What request does Jay make about tomorrow?

The handover

When staff change between service periods, they do a *handover*. The finishing staff tell the arriving staff any important information that will help them on their shift, for example:

- specials of the day, soup or fish of the day
- changes to the menu and wine list
- anything the kitchen has run out of or is running low on
- any group bookings
- any complaints by customers on the previous shift
- staff roles for the service period
- tasks for the end of service.

There are only three portions of salmon left.

There's a big birthday booking coming in at 1.30 so, Sandy and Josh, you'll work that table.







Section summary

Now you have completed this section you should have developed the following skills and knowledge.

Tick each box if you are satisfied that you have those skills and knowledge.

	Carry out end of service tasks.
	Work safely.
	Prepare and set up for next service.
	Review and evaluate service period with colleagues.
Note	S

Key words

Word	Meaning	
access	How you get in	
account	The list of items bought and their cost	
accurate	All details are correct	
allergic	When people can get ill if they eat certain foods e.g. peanuts	
auction off' the food	Call out the dish to see who at the table asks for it	
bain marie	A tray over a hot water bath and under heat lamps. Used to <i>keep</i> food hot.	
beverage	Drink	
buffet	Food is on display and customers self-serve	
clockwise	The direction of the hands on a clock	
condiments	Flavourings on the table for the customer to add to their meal e.g. salt, pepper, mustard	
composted	Put in a container to rot down into fertiliser	
converse	Talk together	
cover	A place setting at a table	
current	The latest	
crockery	Plates, bowls, cups and saucers	
cutlery	Knives, spoons and forks	
debrief	Talk together about what happened	
delay	When something is late or slow	
disposed of	Thrown away	
EFTPOS	Electronic Funds Transfer at Point Of Sale – an electronic system for debit cards	

Word	Meaning	
entrée	Small starter dish	
environment (room)	The look and feel of the room	
environment (world)	The land, air and water	
escort	Walk with someone	
evaluate	Discuss what went well and what needs to be improved	
food runner	Person who takes the food from the kitchen to the customer	
garnish	Decoration on food	
handover	Finishing staff tell arriving staff any important information that will help them on their shift	
hazardous	Dangerous	
hygiene hygienic	Being clean, with no germs	
lap the guest	Place the napkin on the guest's lap	
legible	Easy to read	
mise en place Organise everything before service starts so it goes smoot French term that means 'put in place' or 'everything in its p		
parallel	Side by side	
pass	The part of the kitchen that you collect food from	
patient	Take your time	
portion	A serve	
recommendation	Saying what you think is good or will suit the customer	
reconcile the takings	Count the money and check the amount is the same as on the dockets	
reservation	When a customer pre-books a table	
reserved	Booked	

Word	Meaning		
review	Look back over things that happened		
sequence	Order you do things in		
service end	The end of a knife, fork or spoon that goes in the customer's mouth		
serviceware	Utensils to serve food		
stagger	spread out		
standard	Normal		
technique	Way of doing things		
terminology Specialist words			
utensils	Tools for preparing food		
venue	The food and beverage place you work at		
waiter's station sideboard	The piece of furniture in a restaurant where things are stored that a food and beverage attendant needs to do their job, such as trays, napkins, condiments and extra crockery		